



# Christiane Herlein-Schmiedel

is awarded the designation Certified ScrumMaster® on this day, February 20, 2019, for completing the prescribed requirements for this certification and is hereby entitled to all privileges and benefits offered by SCRUM ALLIANCE®.



Certificant ID: 000895696 Certification Expires: 20 February 2021

A handwritten signature in black ink, appearing to read 'Jürgen Hoffmann'.

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Certified Scrum Trainer®

A handwritten signature in black ink, consisting of several fluid, overlapping strokes.

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Chairman of the Board